



MEMORANDUM OF UNDERSTANDING (MoU)

BETWEEN

**PLANNING AND DEVELOPMENT DEPARTMENT,
RESEARCH AND TRAINING WING,
GOVERNMENT OF THE SINDH**

AND

**EXECUTIVE EDUCATION,
CENTRE FOR ECONOMIC RESEARCH IN PAKISTAN (CERP), LAHORE,
PAKISTAN**

DATE: Jul 27, 2021

This Memorandum of Understanding (hereinafter called MoU) is drawn up and agreed upon to establish the cooperation:

BETWEEN

EXECUTIVE EDUCATION, CENTRE FOR ECONOMIC RESEARCH IN PAKISTAN, LAHORE (hereinafter called, "CERP Executive Education", which expression shall, wherever context so permits, include its successors-in-office, representatives and assignees), a leading, independent, non-partisan policy institution focused on improving decision making in Pakistan through rigorous quantitative research, engaging with policy counterparts with real policy challenges and designing and advising on high impact reforms based on data.

AND

PLANNING AND DEVELOPMENT DEPARTMENT (P&DD), GOVERNMENT OF THE SINDH, executed through the Secretary (Planning), Planning and Development Department, Government of Sindh with its principal office at Sindh Secretariat Karachi, on the other part.

GENERAL CONSIDERATIONS

For the purposes of this MoU, Both Planning and Development Department, Sindh and EXECUTIVE EDUCATION, CENTRE FOR ECONOMIC RESEARCH IN PAKISTAN, LAHORE shall hereinafter be referred to collectively as the "Parties" and shall each be referred to as a "Party"

WHEREAS, the Planning and Development Department of the Government of the Sindh is implementing through its Annual Development Plan primarily for 03 years (extendable). The scope of the project includes technical assistance and implementation of research and training, which will cover social, economic and infrastructure sectors pertaining, but not restricted to, the Annual Development Plan. Modalities for delivery include, but are not restricted to trainings on a variety of sectors as prioritized by the Planning and Development Department, comprising of open-enrolment and customized trainings. Mutually beneficial capacity building activities and programs pertaining to the P&D Board and its relevant departments which include, but are not restricted to:

- a. Research and Training Wing
- b. Provincial Bureau of Statistics
- c. Monitoring and Evaluation Cell
- d. Urban Policy and Strategic Planning

*Naer
Amjad*

AND WHEREAS the parties agree to the need for:

- The enhancement of knowledge-based trainings and with partners to create an eco-system and culture of evidence-based policy making and improved functioning and quality of Public Investment Management in the province of Sindh.

NOW, THEREFORE, THE PARTIES HERETO AGREE AS FOLLOWS:

ARTICLE I OBJECTIVES

1. This MoU provides a framework for cooperation between the Parties for mutually beneficial cooperation in conducting research that informs policy, and trainings directed towards capacity building of professionals working in the Planning Department, Government of the Sindh.
2. To achieve the objectives, stated in Clause 1, of this Article, the Parties shall work in a spirit of reciprocity within the framework of their domestic laws, regulations, policies, and constituent documents.

ARTICLE II SCOPE AND AREAS OF COOPERATION

Subject to the provisions of this MoU, availability of funds, Clause 2 of Article I and other necessary pre-requisites, the Parties hereby agree to cooperate in promoting and undertaking the following activities (not exclusively):

1. Collaboration on the institutional strengthening of P&D Board and its aforementioned departments;
2. Strengthening the monitoring and evaluation capacity of P&D Board by collaborating on the development of results-based framework, commissioning impact evaluation and benefit incidence analysis studies;
3. Collaboration on mutually beneficial research and surveys as prioritized by both the parties;
4. Sharing of data, and education materials;
5. Exchange of experts and resource persons to speak at CERP EXECUTIVE EDUCATION and in the P&DD, Government Sindh;
6. Assisting for promoting mutual activities; and

*Naes
Amir Qasim*

7. Collaboration with other verticals at CERP, including but not limited to: Labs, Policy Advisory, and Analytics.
- i. CERP's Labs vertical is a software development firm focused on addressing issues that impede economic growth in developing countries, and aids companies and researchers addressing these issues to build quality technology. CERP Labs partners with clients to work in an agile, iterative way on system design and delivery, and this deep integration enables the user-driven design necessary for building an effective system.
 - ii. CERP's Policy Advisory vertical bridges the gap between research and evidence, and policy implementation in Pakistan. Drawing on CERP's core strengths—identifying and investigating pressing socio-economic and development issues and building data and evidence-based knowledge—Policy Advisory ensures this knowledge feeds into policy design and implementation. It uniquely positions CERP at the forefront of development, research, and policy, translating insights into policy action for both public sector and private sector clients.
 - iii. CERP's Analytics vertical works with leadership from the public and private sector entities, enabling them to make better decisions using the organizations' existing untapped data - it empowers organisations to effectively use evidence to make strategic decisions, optimise processes and innovate product development.

ARTICLE III METHODS OF COOPERATION

1. The Parties shall take necessary measures to ensure the successful implementation of this MoU. For this purpose, subject to the rules and regulations of each Party, the Parties hereby agree to allocate the necessary resources to the areas of cooperation specified under Article II of this MoU.
2. The Parties shall consult with each other to determine implementation procedures to ensure efficient execution of the areas of cooperation under Article II of this MoU.
3. The Parties shall keep each other informed of any progress or development regarding the areas of cooperation under Article II of this MoU.
4. All communications, including requests for information, responses to requests for information, and exchanges of information between the Parties, shall be undertaken in

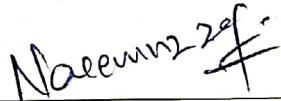
*Naveed
Aung David*

writing in the English language and may be transmitted by mail, facsimile, email or any other method mutually agreed upon by the Parties.

ARTICLE IV FINANCIAL PROVISIONS

1. The budget for any activity or program to be conducted under the framework of this MoU shall be determined through consultation between the Parties. The costs of any activity or program to be carried out shall then be borne either singly or jointly by the parties in accordance with agreement reached between the Parties on a case-by-case basis in separate Memoranda of Agreement (MoA).
2. A detailed work plan for all impact evaluation studies research and training programs will be agreed by the Parties at a planning workshop to be held within one month of signing this MoU.

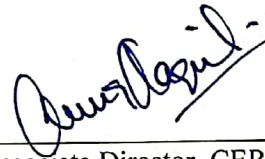
ARTICLE V CONTACT PERSONS



Director-General
Research and Training Wing

Office of Research and Training
Wing
P&DD, Govt. of Sindh
Mezzanine Floor Fayyaz Center
Shahrah-e-Faisal, Karachi

Telephone: +92 (2199332153)



Associate Director, CERP Executive
Education

Centre for Economic Research in
Pakistan (CERP)

29-P Mushtaq Ahmed Gurmani
Road, Gulberg II. Lahore, Pakistan

Telephone: Tel: + 92 (042)
35777844

ARTICLE VI RESERVATIONS

Each party reserves the right:

1. To determine whether to exchange any particular information;
2. To suspend this MoU upon the provision of written notice given by one Party to the other Party at least one month in advance.

ARTICLE VII DISPUTE SETTLEMENT

Any dispute between the Parties arising from the interpretation of this MoU shall be settled amicably through mutual consultation or negotiation between the Parties without reference to any third Party.

If the dispute is not settled amicably the parties shall appoint the Sole Arbitrator under the Arbitration Act, 1940 for resolution of the dispute.

ARTICLE VIII VALIDITY, AMENDMENT, MODIFICATION OR TERMINATION

1. This MoU shall remain in force for three (3) years unless otherwise terminated earlier by either Party at any time by giving ninety (90) days prior written notice to the other Party. It may be renewed with mutual consent in writing.
2. If this MoU is inactive for a continuous period of twelve (12) months without communications between the Parties, it shall be considered terminated and shall cease to be in force.
3. This MoU may be modified or amended by mutual consent in writing by the Parties. Such modification or amendment shall come into force on such a date as may be mutually agreed upon by the Parties and shall form part of this MoU.
4. Termination of this MoU shall not affect any commitment or arrangement made under this MoU prior to the termination.
5. Each party will consult with and take approval of the other party to use the latter's name, the names of the latter's officials/faculty members, and the logo for the activities under this MoU, and dissemination of results, on a case-by-case basis.
6. This Memorandum of Understanding shall be governed and construed under the laws of Pakistan.

Naaz
Amerajid

IN WITNESS THEREOFF, the Parties hereby execute this MoU (two original copies in the English language). The MoU shall become effective on the date of signing.

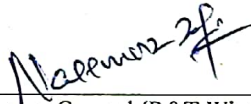
Signed for and on behalf of
Planning and Development Department,
Government of Sindh:



Secretary Planning, P&DD



Witnessed:



Director-General (R&T Wing), P&DD

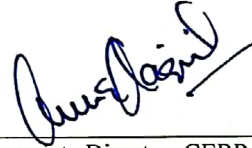
Date: 27-7-2021

Signed for and on behalf of
CERP Executive Education,
Lahore:



CEO, CERP

Witnessed:



Associate Director, CERP Executive
Education

Date: 27-7-2021